

January 25, 2007

To whom it may concern,

I have worked with Andrew Messinger the past several years and have found him to be a highly competent construction manager. He has demonstrated his ability to lead and organize diverse groups of construction and design professionals to achieve the client's budget, schedule and aesthetic building goals.

I would certainly recommend Andrew to you or any client who is considering a new building project or building renovation program. I look forward to continuing to work with him in the future.

Sincerely,

A handwritten signature in black ink that reads "William Graham Rice AIA". The signature is fluid and cursive, with the letters "W", "G", and "R" being particularly prominent and stylized.

William Graham Rice AIA  
Gensler  
1230 Avenue of the Americas  
New York, NY 10020